Business Services Committee Terms of Reference

## Purpose: Financial health, financial control and use of resources.

- 1. Membership
- 1.1 This committee will comprise at least eight members.
- 1.2 Co-options will be permitted.
- 1.3 Governors who are members of the Board's Audit Committee will not be permitted to serve on this committee.
- 2. Quorum
- 2.1 The quorum will be 40% of the membership.
- 3. Chair and Vice Chair
- The Chair and Vice Chair will be appointed on an annual basis by the Board at its July meeting.
- 4. Clerk
- 4.1 The Clerk to the committee will be the Clerk to the Corporation.
- 5. In attendance
- The Vice Principal Finance and Business Operations and Vice Principal Schools Partnerships and Curriculum will attend meetings for the purpose of providing advice and information.
- The Committee may invite any member of staff to attend a meeting to present a report or provide information.
- Any member of the Board may attend any meeting (subject to the attendance limitations detailed in the Instrument of Government) having given prior notice to the Chair via the Clerk.
- 6. Remit
- 6.1 Financial Management and Financial Statements
- 6.1.1 To review and monitor the annual budget and financial plan as required by Funding Agencies and recommend to the Board for approval.
- 6.1.2 To consider the policy for tuition and other fees and recommend to the Board for approval.
- 6.1.3 To monitor and review the financial performance of the College during each financial year including consideration of the management accounts and recommend to the Board for approval.
- 6.1.4 To consider the Annual Statutory Accounts through the Audit Management Letter, in liaison with the financial statement auditor as appointed by the Audit Committee, and recommend acceptance to the Board.

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- 6.1.5 To consider the Annual Accounts of the Exeter College Student Representative Committee, and recommend to the Board for noting.
- 6.1.6 To consider major projects and recommend to the Board and subsequently monitor actual expenditure.
- 6.1.7 To monitor student recruitment and its impact on income.
- 6.1.8 To consider and recommend to the Board the award of additional pension benefits.
- 6.2 Financial Regulations, Banking and Treasury Arrangements, Legal Advice
- 6.2.1 To establish and maintain Financial Regulations and Procedures.
- 6.2.2 To approve and oversee the College banking arrangements including considering and advising on the terms of any borrowing facilities.
- 6.2.3 To monitor the management of the College in connection with the legality of all College operations and to ensure that professional legal advice is taken as appropriate.
- 6.2.4 To ensure that arrangements for collaboration with partner institutions conform to the requirements of the Financial Memorandum of the Corporation and the guidance of the relevant funding body.
- 6.3 Property Strategy, Estate and Health and Safety and Sustainability
- 6.3.1 To ensure that the College has an appropriate and effective Property Strategy.
- 6.3.2 To ensure that College management has in place effective strategies for the use, repair and maintenance and improvement of the College estate.
- 6.3.3 To monitor College management to ensure it has in place effective mechanisms to ensure compliance with the Board's policies relating to health and safety.
- 6.3.4 To approve, monitor and review the College's compliance with and response to sustainability, in the context of best practice and current legislation and to recommend key policies to the Board.
- 6.4 Human Resources
- 6.4.1 To monitor and review the staffing costs during each financial year as part of the management accounts.
- 6.4.2 To approve the cost of staff pay award and recommend to the Board.

- 6.5 Recruitment
- 6.5.1 To approve, monitor and review the College's marketing strategy and recommend to the Board.
- 6.6 Global Strategy
- 6.6.1 To approve, monitor and review the College's Global Strategy and recommend to the Board.
- 6.7 Information and Communications Technology (ICT) Strategy
- 6.7.1 To approve, monitor and review the College's ICT Strategy and recommend to the Board.
- 6.8 Commercial Strategy
- 6.8.1 To approve, monitor and review the College's Commercial Strategy and recommend to the Board.
- 6.8.2 To approve, monitor and review the College's Apprenticeship Strategy.
- 6.8.3 To approve, monitor and review the College's strategy for actively engaging with employers and employees.
- 6.8.4 To monitor the effectiveness of the College's relationship with Employers.
- 6.8.5 To monitor and review local market intelligence and other economic metrics to inform and support decisions affecting commercial and employer facing offers.
- 6.9 Partnerships and Collaborations
- 6.9.1 To monitor and review engagement and collaboration with partners, ensuring that the impact is in the best interests of the College, its learners and the community which it serves.
- 6.10 Assurance
- 6.10.1 To monitor and review the remit of the Committee as detailed above in the event of organisational reconfiguration and to provide assurance to the Board that financial stability is maintained.
- 6.10.2 To monitor that all decisions and recommendations promote economy, efficiency and effectiveness (value for money).
- 6.10.3 To monitor risks for which the Committee has responsibility, as recorded in the risk register; to seek and provide assurance to the Board that mitigations are appropriate and commensurate.
- 6.11 Task and Finish Groups
- 6.11.1 The committee will have the authority to establish task and finish subgroups involving members of the committees, college managers and other individuals.
- 7. Meetings
- 7.1 The committee will meet at least once a term and at other times

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as determined by the Chair or as requested by the Board.

- 8. Reporting
- 8.1 Recommendations for Board decision will be included on the agenda of the next Board meeting after the date of the committee meeting.
- 8.2 Minutes of committee meetings, in draft or approved form, will be presented to the next meeting of the Board for information.
- 8.3 Minutes will be made available for public access in accordance with the Instrument and Articles of Government 2008.
- 9. Amendment
- 9.1 These terms of reference may only be amended by decision of the Board.